

ANALYSIS OF GRAEME COLGAN REPORT

(PUBLICLY RELEASED 21 OCTOBER 2022)

The Report and Recommendations largely focus on firefighters and it is acknowledged that the report was not intended to canvass all claims. Where applicable the principles apply to all NZPFU members covered by the bargaining.

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The NZPFU welcomes this Report and the principles within it. The Recommendations are not binding on the parties but make significant progress compared to FENZ's offers.

The NZPFU and FENZ meet on 27 October for bargaining.

The NZPFU will be seeking FENZ embrace the principles and also address the claims not canvassed in the Report. There are Recommendations that do not go far enough, or the NZPFU does not agree with. There are claims that are not addressed or canvassed, particularly for members other than firefighters. Those matters are also part of the negotiations.

Key findings include:

- **Health, safety and wellness needs to be addressed promptly** by providing medical and psychological programmes and treatment for staff potentially affected by inherent risks and exposures
- NZPFU members should be involved in early, genuine and detailed consultation leading to FENZ decision-making on matters affecting FENZ's operations including the health, safety and wellbeing of its greatest asset its people.
- FENZ's attention was drawn to its obligations under legislation which impose obligations to promote safe systems of work, to prevent injuries and to consult in good faith.
- **FENZ firefighters are significantly underpaid** when compared to the nearest comparator groups in NZ (DOC staff who fight fires on DOC lands and airport firefighters).
- There is an equity issue within FENZ. **NZPFU members are inadequately paid when compared to other staff in FENZ** (including those that are poorly remunerated).
- The salaries of trainees after graduation are low, unattractive and unless changed are counterproductive to recruitment.
- Continued retention of inadequately paid staff cannot be taken for granted. Good will and commitment to service should not be taken for granted by FENZ.
- There has been inadequate recruitment of firefighters for some years.
- The shortage of staff has resulted in significant levels of overtime being worked by NZPFU members to maintain the cover needed on appliances and stations
- FENZ agrees that the ratio of firefighters has to increase. **FENZ must make good on its solemn commitment to recruit more** and good quality firefighters and communications staff

Principles to apply financial resources:

- "The need for firefighter's base remuneration to increase significantly to align it more closely with the remunerations of non-firefighting FENZ staff and other comparable firefighting base incomes identified in this report
- The need for attractive terms and conditions of employment (including especially remuneration) for recruitment and retention of top-quality staff and thereby to ensure their commitment to long term public and community service
- The desirability of maintaining, by differential remuneration, ranking distinctions based on seniority, experience, training and qualifications of NZPFU members
- The need to balance the availability of overtime work for staff who wish to take this, with the needs of other staff who cannot or do not wish to work significant overtime, by attempting to ensure that base remuneration is adequate for those in the latter categories
- The need to address promptly and seriously the health, safety and wellness of firefighters and control room communicators by providing medical and psychological surveillance and treatment for staff potentially and actually affected adversely by the inherent nature and risks attaching to these roles
- The desirability of involving practicing firefighters in early, genuine and detailed consultations leading to FENZ decision-making affecting relevant elements of FENZ's operations, including but not limited to, the health, safety and wellbeing of its greatest asset, its people."

GC provides three "financial envelopes" for the three financial years of the collective agreement for the remuneration for NZPFU members as a percentage increase of the previous year's total payments (wages, allowances, overtime, superannuation).

- These financial envelopes are not to be used for reimbursement allowances, ACC, sign-on bonus, costs of developing and implementing health, safety and wellbeing measures or remuneration costs of additional NZPFU members employed.
- Department of Internal Affairs appointed financial reviewers are calculating the financial envelopes recommended.

2021–2022 financial envelope 3.5% 2022-2023 financial envelope 7.5% 2023-2024 financial envelope 6.5%

Financial recommendations include:

- Sign on bonus \$1500
- Backdating for wage and allowance increases to 1 July 2021, 1 July 2022 (for relevant increases)
- Medical Response recognition as part of a base wage increase as opposed to a separate allowance
- \$250 p.a. reimbursement for blood screening programme for monitoring and detection of occupational cancer
- Income protection and medical insurance to be provided
- Mental health programmes and support to be determined through a working party
- Does not recommend a metro allowance is addressed at this time

TABLE OF RECOMMENDATIONS COMPARED TO NZPFU CLAIMS AND FENZ OFFERS

The below table compares the issues covered in the recommendations in the Graeme Colgan Report with the NZPFU claim and the FENZ Offers.

The Graeme Colgan Report does not cover all NZPFU claims in the bargaining, and is very light on references to the membership other than firefighters. He does confirm that the bargaining and his report (where applicable) does cover other members.

NZPFU claims not canvassed in the Report are not included in the table below as this table only includes claims covered in the Graeme Colgan report. We will be continuing to pursue those claims in the bargaining.

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
Remuneration 1 July 2021-30 June 2022			
Trainee FF 11.5% FF entry 7.5% All other ranks 4.5% (with some ranks accelerated pay progression Comms Centre low grades to align with ff otherwise 4.5% All other members 4.5%	Financial envelope of 3.5% increase for wages and allowances (including overtime and superannuation) on the applicable payments made in the previous year. Backdated. (Not to be used for sign-on bonus., costs of health, safety and wellbeing measures, reimbursement allowances, the additional NZPFU members engaged after settlement of the collective agreement.	2% firefighters (11.5% trainees to living wage) 96 trainees per year for 12 weeks (7.5% FF entry) 1.5% officers 2% on allowances Some ranks with accelerated pay progression Comms centre 2% and 1,5% shift manager All other members 1.5% Backdating conditional on acceptance of offer by 31 May	No backdating. April offer to be folded into rates for 2022-2023 year and paid as one increase from 1 July 2022. \$2000 lump sum payment in lieu of pay increases on base rates for the 2021 year.

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
1 July 2022 – 30 June 2023			
All members 7%	Financial envelope of 7.5% increase for wages and allowances (including overtime and superannuation) on the applicable payments made in the previous year Backdated	To be determined by Korn Ferry Market data	FENZ April offer and additional increases of 4% trainees (15.5%) 96 trainees per year for 12 weeks 3,5% level ff (7.5%) 3.5 percent other ranks (5.5-8%) 2.5% for Officers (4%) 1.5-3.5% comms centres 2.5% for all other members
1 July 2023 – 30 June 2024			
All members not less than 6% and to align with Government's Public Sector Pay Adjustment or CPI (whichever is the highest)	Financial envelope of 6.5% increase for wages and allowances (including overtime and superannuation) on the applicable payments made in the previous year	To be determined by Korn Ferry Market data	Not less than 4%
\$2000 sign on bonus	\$1500 sign on bonus	No sign on bonus	No sign on bonus (\$2000 lump sum offered was on basis no backdating for 2021 year).
Remuneration review			
Remove this clause and Korn Ferry market data process as does not provide relevant comparators and being used to keep wage increases low.	Current use of Korn Ferry not providing "particularly accurate indicator of all relevant criteria"	Korn Ferry market data process to continue	Korn Ferry market data process to continue

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
	If this clause is to be retained then recommends a broader and less "job-sized" comparative analysis approach to remuneration reviews		
	\$1500 sign on bonus as an incentive to settle and can be seen as FENZ's commitment to improving the relationship		
Medical Response			
Appropriate training for the types of response by certified experience trainers.	Firefighters should be trained appropriately, at least to a sufficient level, to undertake the response.	FENZ to discuss NZPFU's claims for additional training and support .	FENZ to discuss NZPFU's claims for additional training and support .
2018 Record of Settlement recognised medical response not included in job sizing/rem for firefighters.	Does not recommend separate allowance but compensation be incorporated into the base rem and accounted for in the above financial Envelopes	Reject claim for allowance or any monetary recognition of medical response	Reject claim for allowance or any monetary recognition of medical response
Weekly allowance for firefighters and Comms Centre members of \$50 per week	Envelopes		
\$1500 one-off gross payment in recognition of medical response 2013-2022			

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
Income protection and medical insurance			
Reimbursement up to \$50 per week for any or all of income protection/medical/life insurance	Recommends FENZ negotiates with NZPFU for the provision of income protection/medical/life insurance coverage for all NZPFU members	Reject NZPFU claim	Reject NZPFU claim
Metro Allowance			
Recruitment and retention of staff in Auckland identified in 2018 Record of Settlement. FENZ Auckland Taskforce showed Auckland members \$9800 p.a. less discretionary income than 5 other metro areas. Lump sum metro allowance of \$2600 to be paid 1 December 2022 to Auckland members. Every year a reassessment of key factors in Ak Taskforce report to determine the most	Compensation cannot be considered in isolation of wider public service and Public Services Commissioner may wish to consider. Does not recommend the collective agreement addresses this issue at this time.	Reject NZPFU claim	Reject NZPFU claim
disadvantaged metro area for that allowance to apply.			
Occupational Cancer			
		Reject NZPFU claim	Reject NZPFU claim

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
Statements in the collective agreement recognising firefighters' occupational cancer including the recent World Health Organisation IARC determination that the occupational of firefighting is carcinogenic to humans.	The NZPFU remains rightly concerned about the increased risks to physical health due to the nature of firefighters' work. While acknowledging the vital importance of the issue to the health of firefighters, I do not consider that it can be addressed adequately or properly in the collective agreement. Rather it should be a persuasive approach to Government for proposed legislative change. If FENZ considers it cannot campaign politically and publicly for law reform, it may consider it has an obligation to at least support its staff to improve the adverse health outcomes for the work it expects to perform.		
Health Screening programme Blood and testing screening programme annually from recruits to record baselines so any change identified for early	Firefighter can elect \$250 each year or \$500 every two years to be reimbursed for physical health checks/blood screening.	Interim arrangement of \$170 plus GST per year reimbursement until the Health Standards Project.	Interim arrangement of \$250 plus GST per year reimbursement until the Health Standards Project.

GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
This is to be funded in addition to the financial envelope for remuneration (above).		
Recommends the mental health programmes be one of three recommended working parties he has proposed. The NZPFU can elect three working groups to have the right of final offer arbitration. FEMZ to pay for working party	Claims there are current programmes but will consider additional programmes put forward.	A targeted, pro-active psychological support pilot through a partnership with the NZPFU
	Recommends the mental health programmes be one of three recommended working parties he has proposed. The NZPFU can elect three working groups to have the right of final offer arbitration.	Recommends the mental health programmes be one of three recommended working parties he has proposed. The NZPFU can elect three working groups to have the right of final offer arbitration. FEMZ to pay for working party This is to be funded in addition to the financial envelope for remuneration (above). Claims there are current programmes but will consider additional programmes put forward.

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
At least annually visit with psychologist (supervision-type care) for mental health check. Members suffering wellness issues to have unlimited ongoing access to psychologist upon psychologist recommendation.	Any resulting programmes not to come from the remuneration financial envelopes.		
Clauses in the collective agreement stating the parties to agree the current staffing ratios are insufficient to maintain minimum staffing requiring an increase in ratio and therefore firefighters. FENZ to provide the NZPFU with all necessary information for a joint committee to determine the ratio needed to maintain minimum staffing no later than 1 February 2023. An agreement of at least 4 recruit courses of 24 recruits per year ongoing with cancellation only in exceptional circumstances.	Does not recommend enshrining staffing ratios in the collective agreement but states FENZ is committed to recruiting more firefighters and other staff and FENZ should be given the opportunity to make good on its solemn commitment to recruit more and good quality firefighters and communications centre staff.	Reject NZPFU claim	FENZ will re-establish an Establishment Committee to consider current establishment (not limited to ratios). FENZ agrees there is an immediate need to increases firefighters and while this work is underway will commit to undertaking 4 recruit courses for the 2022/2023 year.

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
Consultation and disputes			
Strengthen consultation with a consultation committee and subcommittee structure operating on the basis of making a genuine effort to reach consensus prior to implementation of any matter of change. Joint NZPFU FENZ committees for matters affecting NZOFU members (uniform, appliances, equipment, training, safe systems of work, specialist response, health, safety and wellbeing, communications centre, Risk Reduction and Resilience, Volunteer Support Officers)	The current consultation clause bears a reasonably close resemblance to the statutory obligations of consultation under the Employment Relations Act. Consultation must include a genuine effort on the part of FENZ to respond to the Union's views, that effort being "motivated by a desire to reach consensus". A principle to be applied on the resources to be allocated to the union claims to include	Reduce the circumstances to when consultation must occur to circumstances where "realistically and tangibly affect the employment (of a NZPFU Member) to their material disadvantage. And consultation only to those directly affected. Change the disputes procedure to exclude disputes about consultation on the substance of the matter being changed and restricting disputes to only the process of consultation.	Reduce the circumstances to when consultation must occur to circumstances where "realistically and tangibly affect the employment (of a NZPFU Member) to their material disadvantage. And consultation only to those directly affected. Change the disputes procedure to exclude disputes about consultation on the substance of the matter being changed and restricting disputes to only the process of consultation.
A status quo clause to maintain the status quo pending the resolution of a dispute. A Dispute Resolution Officer to be an agreed independent party called upon to go to first deal	"The desirability of involving practicing firefighters in early, genuine and detailed consultations leading to FENZ decision-making affecting relevant elements of FENZ's operations, including but not limited to, the health, safety and wellbeing of its greatest asset, its people."		

NZPFU AUGUST CLAIM	GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
with a dispute regarding consultation before the matter proceeds to mediation, the Employment Relations Authority or Employment Court.	Recommends working parties to be established under the collective agreement with the topics to be agreed by the parties but he has suggested health, safety and wellbeing, vehicles/plant/equipment/uniform, and ratios/overtime/deployment. Where agreement cannot be reached on the implementation of any outcome of the working parties, a final offer arbitration process where the arbitrator adopts one or other of the party's positions and the decision is binding on the parties.		
Coverage			
		Reject NZPFU claim	Reject NZPFU claim
Claim to expand coverage of the collective agreement so that NZPFU members in these roles can be covered by a CEA	Recommends the expanding of coverage is postponed until the next round of collective bargaining unless FENZ agrees otherwise.		
negotiated by their union. Community Risk Managers	Reason is the more immediate need to improve the terms and		

GC FINAL REPORT	FENZ APRIL OFFER	FENZ JULY OFFER
conditions for existing coverage and to improve the sorry state of relations between FENZ and the Union.		
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